



### 9.0 RECOMMENDATIONS

#### 9.1 NEIGHBORHOOD IDENTITY

The following section summarizes and prioritizes, by numbered order, the strategies discussed in Chapter 4.0: Neighborhood Identity. Figure 9.1a provides a diagram of organizations with which the neighborhood should partner in order to implement these recommendations. The diagram also identifies which strategy or strategies are best suited to the proposed partner. Please refer to Chapter 4.0 for a more detailed discussion of each strategy.

- 1. Create a narrative that describes the history and development of the neighborhood. Post this narrative on a neighborhood specific website(s) with historic maps and photos to support its claims. Add information to the website on neighborhood events, area amenities and partners, and public safety information. (Section 4.1) Neighborhood narrative and website examples:
- Inman Park, Atlanta: www.inmanpark.org
- Virginia Highland, Atlanta: www.virginiahighland.com
- Compton Heights, St. Louis: www.chnba.org
- 2. Create a neighborhood logo that draws from the new neighborhood narrative. (Section 4.1) Neighborhood logo example:
- College Hill, Ohio. Refer to Figure 9.1b.
- 3. Create neighborhood banners with the new logo to place on homes throughout Harrisburg. (Section 4.2) Neighborhood banner example:
- Kirkwood, Atlanta. Refer to Figure 9.1c.
- 4. Continue to work with Augusta Crime Stoppers and USAonWatch for regular safety training and to further develop a Neighborhood Watch Organization. Create neighborhood watch signs to place in the front yards of

participating homes. (Section 4.2) Neighborhood watch sign example:

- Inman Park, Atlanta. Refer to Figure 9.1d.
- 5. Host neighborhood festivals and parades to give nonresidents the opportunity to learn more about Harrisburg and enjoy all the great amenities that this neighborhood has to offer. (Section 4.2)
- 5. Neighborhood festival examples:
- Cabbagetown Stomp and Chomp, Atlanta: www.chompandstomp.com
- Newport Beach Christmas Boat Parade: www. christmasboatparade.com
- **6.** Implement lot-by-lot and block-by-block strategies that allow neighbors to work together on small-scale projects that begin to create a unique identity for Harrisburg, such as streetscape improvements and revitalization of abandoned lots. (Section 4.2)

Block-by-block example:

• Virgil Avenue, Atlanta. Refer to Figure 9.1e



Figure 9.1e



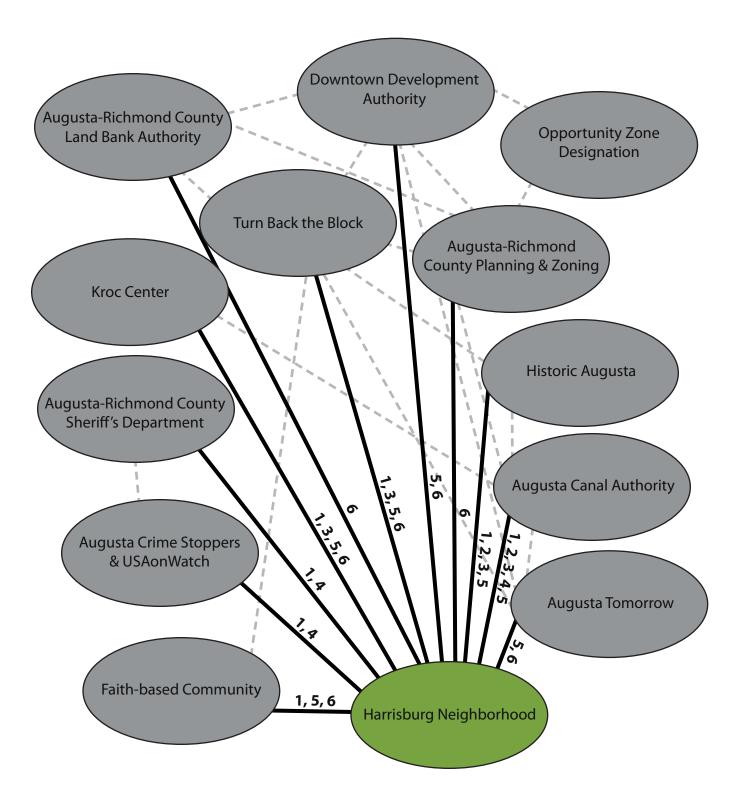
Figure 9.1b



Figure 9.1c



Figure 9.1d



The numbers within this diagram correlate with the recommendations listed in Section 9.1. Contact information for each partner organization can be found in Section 9.6: Partner Contact Information.

Figure 9.1a: Partner Organization Diagram

#### 9.2 NEIGHBORHOOD REVITALIZATION

The following section summarizes and prioritizes, by numbered order, the strategies discussed in Chapter 5.0: Neighborhood Revitalization. Figure 9.2a provides a diagram of organizations with which the neighborhood should partner in order to implement these recommendations. The diagram also identifies which strategy is best suited for a particular partner. Please refer to Chapter 5.0 for a more detailed discussion of each strategy.

1. Redevelop the blocks surrounding John Milledge Elementary School. Utilize a lot-by-lot strategy to infill housing where lots are empty or homes are in disrepair. Utilize a block-by-block strategy to redevelop two-thirds of the block north of John Milledge Elementary School into a community park. Improve streetscapes between the school and the Kroc Center with street trees, lighting, and sidewalk repairs. (Section 5.3)

#### Resources:

- Philadelphia Green Program: www.pennsylvania horticulturalsociety.org/phlgreen/maintenance.html
- Turn Back the Block: www.turnbacktheblock.com
- Helping Johnny Walk to School: www.preservationnatio n.org/issues/historic-schools/helping-johnny-walk-toschool/helping-johnny-walk-to-school.pdf
- Safe Routes to School: www.saferoutesinfo.org/
- **2.** Redevelop the Kroger Site and surrounding neighborhood blocks. (Section 5.3)

Option 1: Rebuild the original street grid, front the eastern edge of Chafee Ave. with single-family lots, and create a new medical complex at the existing Kroger site.

Option 2: Develop mixed-use buildings along the eastside of Chafee Ave. and multi-family residential on the west-side. Develop a medical/commercial building that fronts 15th Street.

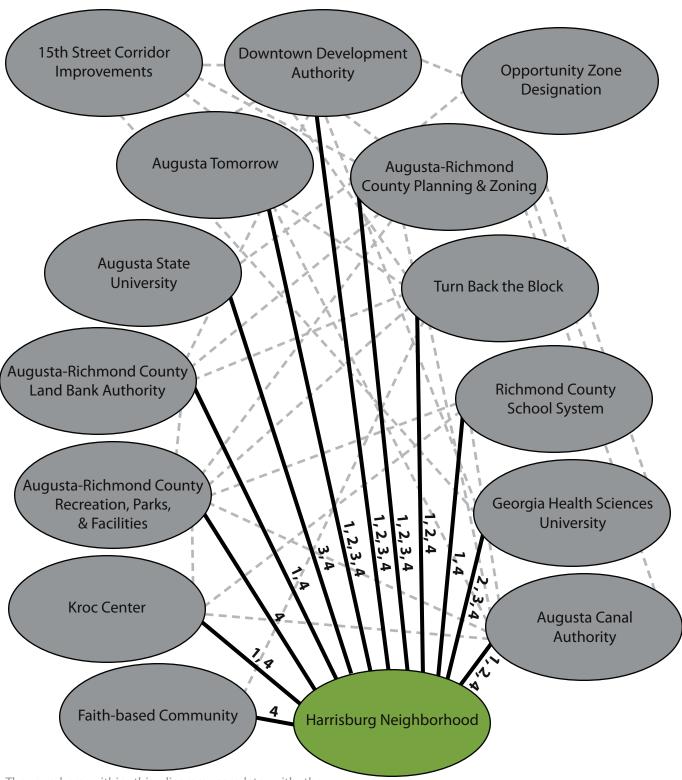
Option 3: Develop a mixed-use building on the east-side of Chafee Avenue, a new medical/commercial building fronting 15th Street, and a 2.5 acre neighborhood park.

Resources:

- Georgia's Health Sciences University (GHSU) Master Plan. GHSU is likely to update its campus master plan.
- **3.** Improve the walkability and appearance of Walton Way by adding on-street parking, limiting curb cuts, increasing the vegetative buffer, and encouraging multi-family developments where appropriate. (Section 5.3) Resources:
- Developing a Walton Way corridor redevelopment plan can help build on recommendations found within this report and lead to implementation.
- Simpson Corridor Redevelopment Plan, Atlanta:
   http://www.atlantaga.gov/client\_resources/government/planning/simpson/0629%20simpsom%20ppt-web.pdf
- College Hill Corridor Master Plan: www. collegehillmacon.com
- **4.** Implement lot-by-lot and block-by-block strategies. (Section 5.4) Resources:
- Turn Back the Block: www.turnbacktheblock.com
- Philadelphia Green Program: www.pennsylvania horticulturalsociety.org/phlgreen/maintenance.html



Figure 9.2a: Philadelphia Green Program



The numbers within this diagram correlate with the recommendations listed in Section 9.2. Contact information for each partner organization can be found in Section 9.6: Partner Contact Information.

Figure 9.2a: Partner Organization Diagram

#### 9.3 BROAD STREET

The following section summarizes and prioritizes, by numbered order, the strategies discussed in Chapter 6.0: Broad Street Figure 9.3a provides a diagram of organizations with which the neighborhood should partner in order to implement these recommendations. The graphic identifies which strategy is best suited for a particular partner. Please refer to Chapter 6.0 for a more detailed discussion of each strategy.

1. Create a pedestrian safe environment along Broad Street by investing in new sidewalks, sidewalk repair/maintenance, and painting/re-painting of crosswalks. (Section 6.4)

#### Examples:

- Dunwoody, Georgia created a Sidewalk Improvement Plan to identify and prioritize sidewalk improvements: http://www.dunwoodyga.gov/departments/Public\_ Works/Sidewalk\_Improvement\_Plan.aspx
- Similarly, Huntsville, Alabama created a Sidewalk Improvement Plan: http://www.hsvcity.com/planning/ SidewalkImprovementPlan2006.pdf
- **2.** Develop a form-based code district for Broad Street to regulate building forms rather than building uses. (Section 6.4)

#### Resources:

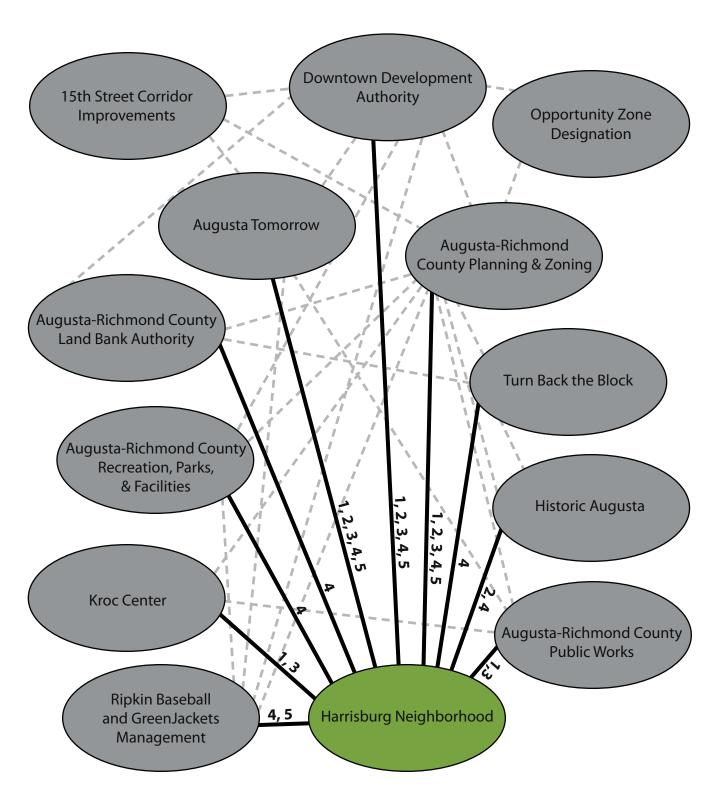
- The Form-Based Codes Institute: www.formbasedcodes.org/
- Columbia Pike Form Based Code, Arlington, Virginia: www. arlingtonva.us/departments/CPHD/forums/columbia/current/CPHDForumsColumbiaCurrentCurrentStatus. aspx
- **3.** Reduce the number of travel lanes along Broad Street from four to two lanes. Utilize the reclaimed right-of-way

to create bicycle lanes, on-street parking, street trees and lights, and improved sidewalks. (Section 6.4)
Resource:

- National Complete Streets Coalition: www.completestreets.org/who-we-are/
- **4.** Improve the accessibility to and conditions of Olmstead Park and the adjacent recreational amenities. Create a Lake Olmstead Parkway to connect these amenities and as a gateway into the recreational area; remove the fencing around West End Cemetery and connect it to the Augusta Canal trail; improve the BMX and rugby field; and replat the Georgia Army National Guard site for future development. Consider alternative uses of the GreenJackets stadium, in case of relocation. (Section 6.5) Examples:
- Peachtree City's McIntosh Trail Recreation Complex http://www.peachtree-city.org/index.aspx?NID=308
- The Edge at Allen Station Park: http://www.cityofallen. org/departments/parks\_recreation/facilities/edge\_ allenstation.htm
- **5**. Consider development plans for the Augusta Golf and Gardens Park that address both scenarios: if the GreenJackets Stadium relocates to this site and if it does not. (Section 6.6)

#### Examples:

•The following stadiums were developed to accommodate a mix of uses adjacent to the stadium: Fluor Stadium, Greenville, South Carolina; Durham Bulls Athletic Park, Durham, North Carolina; Parkview Field, Fort Wayne, Indiana; AT&T Field, Chattanooga, Tennessee.



The numbers within this diagram correlate with the recommendations listed in Section 9.3. Contact information for each partner organization can be found in Section 9.6: Partner Contact Information.

Figure 9.3a: Partner Organization Diagram

#### 9.4 AUGUSTA CANAL

The following section summarizes and prioritizes, by numbered order, the strategies discussed in Chapter 7.0: Augusta Canal. Figure 9.4a provides a diagram of organizations with which the neighborhood should partner in order to implement these recommendations. The graphic identifies which strategy is best suited for a particular partner. Please refer to Chapter 7.0 for a more detailed discussion of each strategy.

1. Improve and build trails along the Canal, creating a continuous path along the edge from the Headgates to 13th Street. Residual or neglected land along this path can be developed into a network of greenspaces. (Section 7.3)

#### Resources:

- Augusta Canal Authority is in the process of creating a canal trail master plan that includes trails within the Harrisburg neighborhood: www.augustacanal.com/
- PATH Foundation develops paths and trails throughout the state of Georgia: http://pathfoundation.org
- **2.** Extend and reconnect streets to provide easy access to the Canal. Build streets along the Canal, as appropriate to allow better access to this amenity. Rebuild and repair housing along the Canal to fit into this new framework. (Section 7.3)

#### Resources:

• The City of Atlanta recently completed The Connect Atlanta Plan, a comprehensive transportation plan for the city, which identifies and prioritizes transportation improvements. Harrisburg could build from recommendations within this report to create a street master plan that prioritizes: streetscape improvements of the streets that surround the John Milledge Elementary School; Broad Street redesign; street extensions and

reconnections that benefit access to the Canal; Walton Way redesign; and Calhoun Expressway alternatives.

• Similarly, the City of Decatur has completed a Community Transportation Plan:

www.decaturga.com/index.aspx?page=422

http://web.atlantaga.gov/connectatlanta/

**3.** Re-subdivide and re-orient the parcels along the Canal to create direct access to and frontage on the Canal, utilizing it as an amenity, not an industrial corridor. Integrate the Sibley and King Mill sites into the landscape of the Canal and trail system. Once the market allows, redevelop these mill sites to provide more contemporary uses. (Section 7.3)

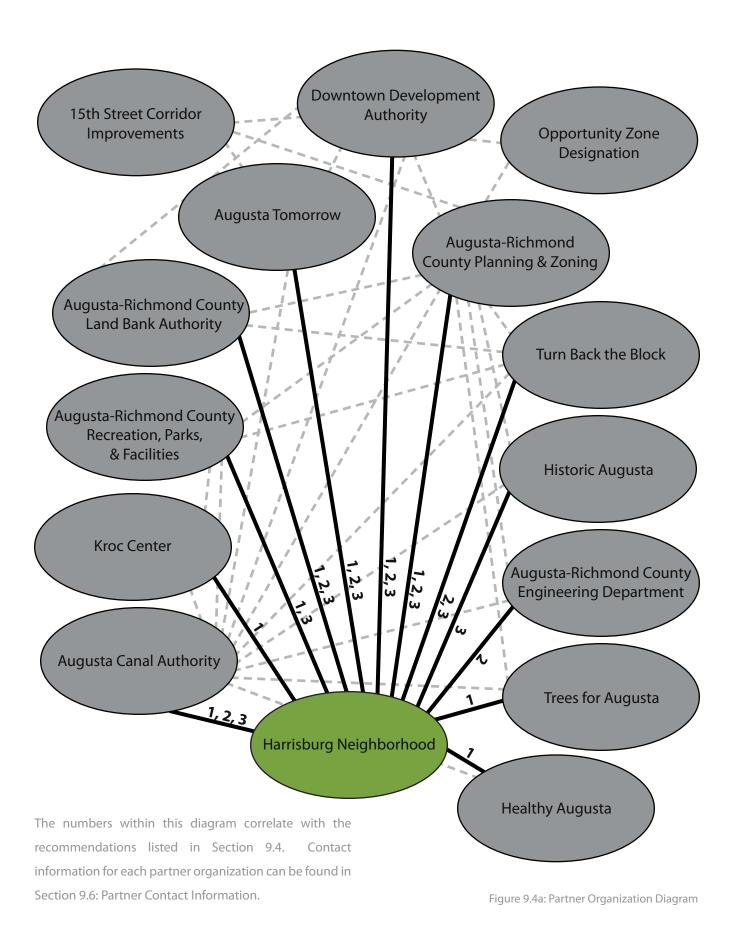
#### Examples:

 Enterprise Mill, Augusta, Georgia: http://www. enterprisemill.com/
 Refer to Figure 9.4b

 Knitting Mill, Chattanooga, Tennessee: http:// knittingmillantiques.com/



Figure 9.4b: Enterprise Mill, Augusta, Georgia Courtesy of www.melaver.com/



#### 9.5 CALHOUN EXPRESSWAY

The following section summarizes and prioritizes, by numbered order, the strategies discussed in Chapter 8.0: Calhoun Expressway. Figure 9.5a provides a diagram of organizations with which the neighborhood should partner in order to implement these recommendations. The graphic identifies which strategy is best suited for a particular partner. Please refer to Chapter 8.0 for a more detailed discussion of each strategy.



Option 1: The Calhoun Expressway structure remains, but the four travel lanes are reduced to two. Build a multi-use pedestrian trail within the newly acquired right-of-way. Refer to Figure 9.5b.

Option 2: Bring the Calhoun Expressway to grade, reduce the travel lanes from four to two, and add on-street parking. Refer to Figure 9.5c.

Option 3: Bring the Calhoun Expressway to grade and reduce the travel lanes from four to three - providing one travel lane in each direction plus a center turning lane. Refer to Figure 9.5d

Option 4: Bring the Calhoun Expressway to grade and convert it into a two-lane boulevard with a planted median and bicycle lanes. Refer to Figure 9.5e

### Examples:

The following are examples of expressways that have successfully been removed and replaced with surface streets. Refer to 9.5.1 for more information:

- Embarcadero Freeway, San Francisco, California
- Riverfront Parkway, Chattanooga, Tennessee



Figure 9.5b: Option 1



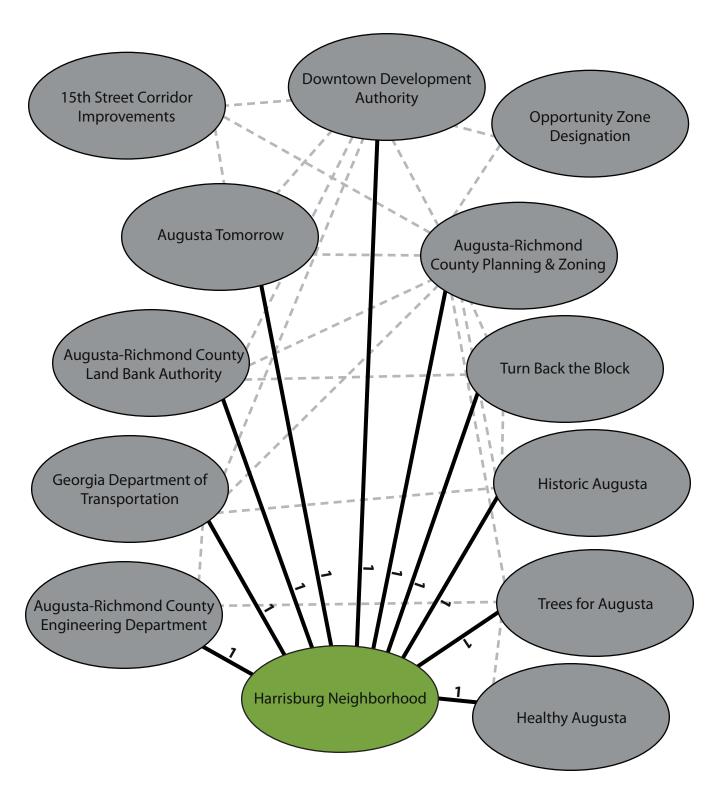
Figure 9.5c: Option 2



Figure 9.5d: Option 3



Figure 9.5e: Option 4



The numbers within this diagram correlate with the recommendations listed in Section 9.5. Contact information for each partner organization can be found in Section 9.6: Partner Contact Information.

Figure 9.5a: Partner Organization Diagram

#### 9.5.1 PRECEDENTS

If removing the Calhoun Expressway is determined to be the best strategy, examining successful examples of similar projects will help envision how this can happen. The Embarcadero Freeway in San Francisco and the Riverfront Parkway in Chattanooga Tennessee were both expressways without a clear purpose and were successfully replaced with surface streets.

#### **EMBARCADERO FREEWAY**

EMBARCADERO FREEWAY, 1.6 miles, \$210 million

The Embarcadero Freeway was closed after an earthquake caused severe damage making it impassable. Instead of investing in costly repairs, the City of San Francisco decided to remove the freeway and reconnect the downtown with the bay. The money was spent on the new Embarcadero instead of replacing the elevated expressway. In its place today: is a waterfront surface boulevard. After the freeway was removed, in 1991, real estate values in adjacent neighborhoods went up by 300 percent.9.1 Entire new neighborhoods, oriented to the waterfront, were built and thrived in areas that had been hard to develop when the freeway stood as a wall that cut them off from the waterfront.<sup>9,2</sup> The corridor has been transformed into a multi-lane boulevard flanked by a promenade of wide sidewalks, ribbons of streetlights, mature palm trees, historic streetcars, waterfront plazas, and sculpture gardens. 9.3 Refer to Figures 9.5f and 9.5g.



Figure 9.5f: Diagram of Embarcadero Freeway

Courtesy of Congress for New Urbanism. Highways to Boulevards.



Figure 9.5g: Photo of Embarcadero as it Exists Today

#### **CHATTANOOGA**

RIVERFRONT PARKWAY, 1.7 miles, \$140 million

Chattanooga, Tennessee has increasingly turned its attention to the Tennessee River. Doing so required replacing Riverfront Parkway - a highway - with an urban boulevard, creating new waterfront open space. Chattanooga's downtown grid was integrated with the boulevard, thereby creating pedestrian connections and new development parcels. When Riverfront Parkway no longer served its initial purpose, which was to provide truck access to industrial districts, lanes were reduced to two, except for downtown, where it remains as four. Two additional downtown intersections were added. These additional links help to make Chattanooga's Waterfront lively and connected, increasing the viability of this district to reform as the city center. Refer to Figures 9.5h adn 9.5j.



Figure 9.5h: Aerial of Riverfront Parkway Before Removal



Figure 9.5j: Aerial of Riverfront Parkway Today

#### 9.6 PARTNER CONTACT INFORMATION

This section provides information on potential partner organizations that should be able to assist the Harrisburg community in implementation of the recommendations found within this report. While this list identifies many potential partners, it is not exclusive. As additional partner organizations are identified, they should be included in implementation discussions.

#### **Augusta Canal Authority**

The Augusta Canal Authority is the government-appointed body that has jurisdiction over the Augusta Canal. The Authority works to develop and preserve the Canal as a natural, historic and economic resource. As of the writing of this report, a Canal trail master plan was in progress that identifies areas for trails to be built in the Harrisburg neighborhood. The trail recommendations within this report should be incorporated into the Canal master planning process. The Canal Authority should be able to assist with the further planning, development, and funding of trails, greenspaces, and housing along the Canal and within the Authority's jurisdiction. It currently owns the Sibley and King Mills and will have a role in the redevelopment of these sites.

**Address**: Augusta Canal Interpretive Center

1450 Greene Street, Suite 400

Augusta GA 30901

**Email**: sherrouse@augustacanal.com

Phone: 706-823-0440

Website: www.augustacanal.com

#### **Augusta Crime Stoppers**

Augusta Crime Stoppers works with Crime Reports and Rewards to encourage citizens in the community to volunteer vital information helpful to law enforcement agencies and the local government to fight against crime. The Augusta Crime Stoppers may be able to assist in the further development of the Harrisburg-West End Neighborhood Watch program.

**Executive Director**: Griff Griffin

**Board Member and Harrisburg resident:** Butch Palmer

**Email**: info@augustacrimestoppers.org/ **Website**: http://augustacrimestoppers.org/

# Augusta-Richmond County Engineering Department

The Engineering Department works to enhance the quality of life in Augusta by providing programs that are safe, efficient, and effective; solely for the management of transportation and stormwater through proactive Infrastructure maintenance, design, construction, and traffic management in an environmentally responsible and aesthetically pleasing manner. The Engineering Department should be able to assist with the extension and reconnection of streets to provide better access to the Canal; with Broad Street improvements; and with Calhoun Expressway redesign.

Director: Abie L. Ladson, P.E.

Address: 505 Telfair St., Augusta, GA 30901

**Email**: aladson@augustaga.gov

**Phone**: (706) 796-5040

**Website**: www.augustaga.gov/index.aspx?nid=113

### Augusta-Richmond County Land Bank Authority

The Land Bank Authority's mission is to collaborate with Augusta-Richmond County on community and economic development projects by providing non-tax generating land to be used in the production of affordable housing for low and moderate income households. The Authority

may be able to assist in the implementation of lot-by-lot and block-by-block strategies by holding land until it can be developed and assisting in the redevelopment process through coordination with non-profit community development organizations and private developers. It may be able to assist in the redevelopment of the Georgia Army National Guard site; with the redevelopment of parcels along the Augusta Canal into housing and greenspace uses; and with the redevelopment of land adjacent to the Calhoun Expressway as this roadway is redesigned to better integrate with the neighborhood.

**Executive Director**: Norman Michael

Address: 925 Laney Walker Boulevard, 3rd Floor

Augusta, GA 30901 **Phone**: 706-849-3737

Website: www.augustaga.gov/index.aspx?nid=1338

## Augusta-Richmond County Planning and Development Department

The Planning and Development Department provides unbiased leadership in the areas of comprehensive planning, transportation planning, zoning, development administration, and environmental regulations. The Planning and Development Department is tasked with managing the Harrisburg West-End Opportunity Zone **Designation**. Within this zone, businesses that create more than two jobs qualify for a Georgia tax credit. Additionally, the Department is working to develop the 15th Street **Corridor**, a priority corridor in Augusta which has received federal funding for improvement implementation. The Planning and Development Department should be able to assist in the planning and redevelopment of: the blocks surrounding John Milledge Elementary School; the Kroger site and adjacent neighborhood blocks; Walton Way; the zoning and roadway improvements along Broad Street; the improvements for the recreational areas adjacent to Olmstead Park; the GreenJackets Stadium site; the Augusta Golf and Gardens Park site; the parcels adjacent to the Augusta Canal; and the Calhoun Expressway.

**Director**: George Patty

Planning Manager: Paul DeCamp

**Address**: 525 Telfair St., Augusta, GA 30901 **Email**: Planning Commission@augustaga.gov

**Phone**: 706-821-1796

**Website**: www.augustaga.gov/index.aspx?nid=290

# Augusta-Richmond County Recreation, Parks, & Facilities

The Recreation, Parks and Facilities Department's mission is to contribute to Augusta being recognized nationally as a premier City, by providing the highest quality leisure and facility services that promote the health and well being of all citizens in safe, well maintained and enjoyable parks and facilities. The Department should be able to assist with the implementation of: lot-by-lot and block-by-block strategies that convert lots or blocks into parks or recreation facilities; the redevelopment of the block adjacent to John Milledge Elementary School into park space; the improvement of the recreational facilities near Olmstead Park; and the development of greenspaces and trails along the Augusta Canal.

**Director**: Tom F. Beck, Jr. **Address**: 2027 Lumpkin Rd.

P.O. Box 5605

Augusta, GA 30906

**Email**: tbeck@augustaga.gov

**Phone**: 706-796-5025

Website: www.augustaga.gov/index.aspx?nid=645

#### **Augusta-Richmond County Sheriff's Office**

The mission of the Sheriff's Office is to protect life and property, through the maintenance of peace and order, and the provision of law enforcement services. The Office should be able to assist in the further development of the Harrisburg-West End Neighborhood Watch program.

**Sheriff:** Ronald Strength

Address: Law Enforcement Center

401 Walton Way

Augusta, GA 30901

**Phone**: 706-821-1000

Website: www.augustaga.gov/index.aspx?nid=294

#### **Augusta State University**

Augusta State University is a liberal arts university located just outside of the Harrisburg community. Augusta State University may be able to assist with revitalization of Walton Way and implementation of lot-by-lot and block-by-block strategies. In order to implement the recommendations discussed within this report, it will be important for Harrisburg to partner with its neighbors - Georgia Health Sciences University, the medical district, and Augusta State University – all of which are essential economic development engines for Augusta-Richmond County. The economic success of these institutions relies on the success of Harrisburg becoming a vibrant place to live and work, just as much as the success of Harrisburg relies on partnerships with these institutions.

**Director of Public Relations**: Kathy Schofe

**Address**: Augusta State University 2500 Walton Way, Augusta, GA 30904

Phone:706-737-1444

Email: kschofe@aug.edu

#### **Augusta Tomorrow**

Augusta Tomorrow is a non-profit organization that serves the community through planning, promoting, and implementing the development of Augusta with particular emphasis on the city center. The organization was vital in the creation of The Westobou Vision, the 2009 Master Plan for Augusta which includes a plan for Harrisburg to become a Canal Village. Augusta Tomorrow may be able to assist with implementation and support of: a Harrisburg neighborhood festival; implementation of lot-by-lot and block-by-block strategies; redevelopment of the blocks surrounding John Milledge Elementary School; redevelopment of the Kroger site and surrounding neighborhood blocks; the redesign of Walton Way; the redesign of Broad Street; the development of trails and housing along the Canal; the redevelopment of the King and Sibley Mills; and the redesign of the Calhoun Expressway and the surrounding parcels.

**Executive Director**: Camille Price

Address: Enterprise Mill, Suite 85

1450 Greene St.

Augusta, GA 30901-5226

**Phone**: 706-722-9100

Email: MainOffice@AugustaTomorrow.org

## Downtown Development Authority of Augusta

The Downtown Development Authority works to improve the economy of Augusta-Richmond County by coordinating an aggressive public/private program to promote the re-development and growth of downtown Augusta. They may be able to assist in the implementation and support of: a Harrisburg neighborhood festival or parade; lot-by-lot and block-by-block strategies; the redevelopment of the blocks surrounding John Milledge Elementary School; the redevelopment of the

Kroger site and surrounding neighborhood blocks; the redesign of Walton Way; the redesign or Broad Street; the development of trails and housing along the Canal; the redevelopment of the King and Sibley Mills; and the redesign of the Calhoun Expressway and surrounding parcels.

**Executive Director**: Margaret Woodard **Address**: 936 Broad Street, Suite 107

Augusta, GA 30901 **Phone**: 706-722-8000

**Email**: mwoodard@myaugustadowntown.com

#### **Faith-Based Community**

The faith-based community is comprised of churches and other religious organizations within the Harrisburg neighborhood. They may be able to assist with the implementation of: a Harrisburg neighborhood festival or parade and the lot-by-lot and block-by-block strategies. There are many potential faith-based partners within the Harrisburg Community. Below is a list and contact information for those who were active in the Harrisburg *Blueprints* process and who expressed interest in providing support in implementation.

**Bible Deliverance Temple** 

Associate Pastor: Charlotte McGee Ginn

Address: 1857 Fenwick Street

Augusta, GA 30904

Phone: 706-736-1600

Email: cginn2@aol.com

St. Luke United Methodist Church

Outreach Director: Marsha Jones

Address: 309 Crawford Ave.

Augusta, GA

**Phone**: 706-736-6913

**Email**: mjstluke@knology.net

#### **Georgia Department of Transportation**

The Georgia Department of Transportation (GDOT) works to provide a safe, seamless and sustainable transportation system that supports Georgia's economy and is sensitive to its citizens and environment. GDOT has ownership over the Calhoun Expressway and will need to be involved in any efforts to redesign this roadway.

Commissioner: Keith Golden, P.E.

Address: One Georgia Center

600 West Peachtree St. NW, Atlanta, GA 30308

**Phone**: 404-631-1990

**District 2 Engineer**: Jimmy Smith

Address: 801 Highway 15 South, Tennille, GA 31089

**Phone**: 478-552-4601

#### **Georgia Health Sciences University**

Georgia Health Sciences University (GHSU), founded in 1828, is home to the Medical College of Georgia, the 13th-oldest continuously operating medical school in the United States and the third-oldest in the Southeast, GHSU's campus is located adjacent to Harrisburg, bordering the south-east edge of the neighborhood. GHSU will soon undergo a campus master planning process. This master planning process should include recommendations found within this report, in particular, the Walton Way redesign and the Kroger site concepts. In order to implement the recommendations discussed within this report, it will be important for Harrisburg to partner with its neighbors -Georgia Health Sciences University, the medical district, and Augusta State University – all of which are essential economic development engines for Augusta-Richmond County. The economic success of these institutions relies on the success of Harrisburg becoming a vibrant place to live and work, just as much as the success of Harrisburg relies on partnerships with these institutions.

Vice President of Administration: Dr. Michael Ash

**Address:** Georgia Health Science University

Office of VP Administration 1120 15th Street, Room AA211

Augusta, GA 30912 **Phone**: 706-721-1018

**Email**: mash@georgiahealth.edu **Website**: www.georgiahealth.edu

#### **GreenJackets Baseball**

Ripkin Baseball currently owns the Augusta GreenJackets. It is understood that they will make the final decisions on whether or not the GreenJackets stadium will be relocated. A partnership with the GreenJackets can lead to assistance with the potential redevelopment of the current Augusta GreenJackets stadium, if the stadium is relocated. Communication with the GreenJackets should be explored to make sure any redevelopment efforts benefits the community as well as the baseball league.

**GreenJackets General Manager**: Nick Brown

**Address:** Lake Olmstead Stadium' 78 Milledge Rd., Augusta, GA 30904

**Phone**: 706-736-7889

**Email**: nick@greenjacketsbaseball.com **Website**: www.ripkenbaseball.com

### **Healthy Augusta**

The mission of Healthy Augusta is to improve the overall health of the Central Savannah River Area by promoting and encouraging healthy habits through awareness, education and support. Healthy Augusta may be able to assist with implementation of trails along the Augusta Canal and with integration of the Calhoun Expressway into a walkable, neighborhood-friendly street.

President and CEO: Amanda McDougald

Address: 510 Beaufort Dr., Augusta, GA 30904

Email: mcdougaldamanda@yahoo.com

**Phone**: 803-960-7477

Website: http://www.facebook.com/HealthyAugusta

#### Historic Augusta, Inc.

Historic Augusta is a private, non-profit working to preserve historically or architecturally significant sites in Augusta-Richmond County through identification of significant historic resources in the community, education of the general public about their importance, and assistance in preserving these historic properties. Historic Augusta may be able to assist in: the development of a neighborhood narrative and website; the creation of a neighborhood logo and banner that draw from the rich history of Harrisburg; the implementation of a neighborhood festival or parade; the recognition of historic places to be preserved along Broad Street in the re-zoning process; the implementation of better connections to the West End Cemetery; the redevelopment of the King and Sibley Mills in a way that preserves their historic character; and the redevelopment of parcels adjacent to the Calhoun Expressway, in a way that respects the historic layout of lots and blocks prior to the Expressway being built.

**Executive Director**: Erick Montgomery

Address: 415 Seventh Street

P.O. Box 37

Augusta, Georgia 30903 **Phone**: 706-724-0436

**Email**: erick@historicaugusta.org **Website**: http://historicaugusta.org

#### **Kroc Center**

The Kroc Center of Augusta's vision is to provide excellent programs, facilities and services that will promote positive life changing experiences for all people of the Greater Augusta Area. The Kroc Center may be able to assist and

support the development of the blocks surrounding the John Milledge Elementary School, including sidewalk connections to the Center. The school is only a couple of blocks south of the Kroc Center allowing students and faculty to walk those blocks to utilize the Center's facilities. The Kroc Center may also assist with the redesign of Broad Street, as this street provides the main access to the Center. Additionally, the Kroc Center may be able to help create a trail system along the Canal, as this trail system would connect the Center to other amenities throughout the community.

Address: 1763 Broad St., Augusta, GA 30904

**Phone**: 706-364-4069

**Email**: info@krocaugusta.org **Website**: www.krocaugusta.org

#### **Richmond County School System**

The mission of the Richmond County School System is to educate students to become lifelong learners and productive citizens. The John Milledge Elementary School is part of the Richmond County School System. The redevelopment of the blocks surrounding this elementary school will have a great impact on the school. The Richmond County School System should be involved in the process of redeveloping these blocks.

**Office of Public Information**: Louis E. Svehla **Address**: Richmond County School System 864 Broad Street, 4th Floor, Augusta, GA 30901

**Phone**: 706-826-1118 **Email**: svehllo@rcboe.org

Website: http://www.rcboe.org/

#### **Trees Augusta**

Trees for Augusta may be able to assist with tree planting along streetscapes; with tree planting along trails and greenspace adjacent to the Augusta Canal; and with tree planting along the redesigned Calhoun Expressway.

**Contact**: Bryan Haltermann

Address: PO Box 40084. Augusta, GA 30909

Email: hpmellor@bellsouth.net

Phone: 706-722-3961

Website: www.treesforaugusta.org

**Contact**: Diane Sprague

**Email**: dasprague@gmail.com

**Phone**: 706-738-3991

#### **Turn Back the Block**

Turn Back the Block is founded on the belief that home ownership is the axis for community transition. Using the existing housing stock in the historic Harrisburg mill village, Turn Back the Block enables individuals and families the opportunity to participate in the rehabilitation of their future homes via sweat equity. Turn Back the Block may be able to assist in the implementation of: a Harrisburg festival or parade; the implementation of lot-by-lot and block-by-block strategies; the redevelopment of the blocks surrounding John Milledge Elementary School; the redevelopment of the Kroger site and surrounding neighborhood blocks; the replatting and redevelopment of the Georgia Army National Guard site; the rebuilding of houses along the Canal; and the rebuilding of housing adjacent to the Calhoun Expressway when the roadway is redesigned to better incorporate into the neighborhood fabric.

**President**: Anne Catherine Murray

**Address**: P.O. Box 3366 Augusta, GA 30914 **Phone**: 706-262-4000

**Email**: augusta.ga@fullercenter.org **Website**: www.turnbacktheblock.com

#### **USAonWatch**

USAonWatch provides resources and training for local neighborhood watch groups. They should be able to assist in the further development of the Harrisburg-West End Neighborhood Watch program.

**Address:** National Sheriffs' Association 1450 Duke Street Alexandria, Virginia 22314-3490

**Email:** nw@sheriffs.org **Phone**: 703-836-7827

Website: www.usaonwatch.org

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#### **ELECTED OFFICIALS AND STAFF**

Matt Aitken, Augusta-Richmond County Commissioner,
District 1
Joe Bowles, Augusta-Richmond County Commissioner,
District 3
Senator Hardie Davis, Georgia State Senate, District 22
Mayor Deke Copenhaver

# GEORGIA INSTITUTE OF TECHNOLOGY URBAN DESIGN STUDIO, SPRING 2011

Professor Richard Dagenhart, College of Architecture
Najia Ali, Master of Science (Urban Design), 2011
Beza A. Beza, Master of Science in Urban Design, 2011
Sarah Ciccone, Master of Science (Urban Design), 2011
Carlos Perez, Master of Science in Urban Design, Master of City and Regional Planning, 2011
Claire Perko, Master of Science in Urban Design, 2011
Gabe Presely, Master of Science (Urban Design), 2011

## ADDITIONALLY, WE WOULD LIKE TO THANK THE FOLLOWING:

Harrisburg-West End Neighborhood Association Anne Catherine Murray, *Turn Back the Block* Evelyn Chanti, *Augusta IT Dept - GIS Division* Charlotte McGee Ginn, *Bible Deliverance Temple* 

Blueprints for Successful Communities is an education and technical assistance program of the Georgia Conservancy designed to facilitate community-based planning across the state. The program is committed to achieving successful communities by creating sound conservation and growth strategies, and building consensus for action.

Georgia is home to an abundance of natural and cultural resources. Our development patterns over the last 50 years present a very real threat to these resources and to quality of life as a whole. Sprawling, decentralized development, where people must depend on automobiles, is expensive for local governments to serve and has a staggering effect on the environment. Vehicle emissions create toxic air pollution. Stormwater runoff from asphalt poisons rivers and streams. Thousands of acres of farms, woodlands, and open space are lost to wasteful, non-sustainable forms of development.

The Georgia Conservancy partnered with the Urban Land Institute and the Greater Atlanta Homebuilders in 1995 to host its first *Blueprints for Successful Communities* symposium. Currently the Conservancy maintains an active partnership with thirteen organizations. These diverse organizations and their members provide a great deal of understanding and expertise in the relationships that exist between land use, public infrastructure, economic growth, and environmental quality.

Prior to the Harrisburg effort, *Blueprints* has addressed multi-jurisdictional watershed planning, heritage corridor preservation, location of commuter rail stations, inner city neighborhood issues, and other planning opportunities all through a collaborative planning process.

#### **BLUEPRINTS PRINCIPLES**

- Maintain and enhance quality of life for residents of the community
- Employ regional strategies for transportation, land use, and economic growth
- Consider the effect of the built environment on the natural environment as well as history and culture
- Employ efficient land uses

A once vibrant mill village, Harrisburg is a 200 year old historic community located directly northwest of downtown Augusta. With the closing of two large textile mills in the past decade, this area has seen economic and housing markets decline. An approximately 65% renter occupancy rate, housing stock in disrepair, and public safety concerns coupled with community assets such as a walkable block structure, historic mill housing, and recreational amenities including the Augusta Canal drew the attention of the Georgia Conservancy's *Blueprints for Successful Communities*.

The Georgia Conservancy, in partnership with Georgia Institute of Technology's College of Architecture and supported by Augusta leadership, led community stakeholders through an inclusive planning process to determine how to revitalize this historic district. This report is the result of these efforts. Focusing on issues of neighborhood identity, neighborhood revitalization strategies, Broad Street improvements, Augusta Canal connectivity, and Calhoun Expressway alternatives, this report provides recommendations and strategies that build on existing assets and opportunities to revitalize this unique neighborhood.

